

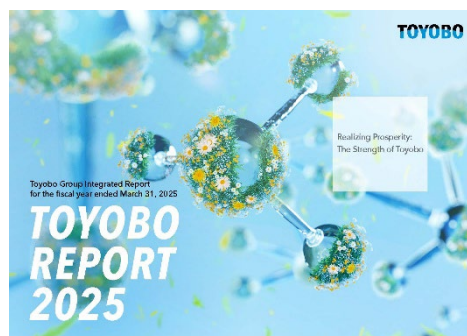
October 24, 2025

Toyobo Group's integrated report, "TOYOBO REPORT 2025" released

Toyobo Co., Ltd. has released its integrated report, "TOYOBO REPORT 2025," and published it on its website. The report highlights progress made in the "measures for businesses requiring improvement" and the "secure growth investment returns," as included in the 2025 Medium-Term Management Plan*1. In addition, it focuses on the outlook to "create new value," while systematically presenting the achievements and future prospects of its measures.

The report also infuses a coherent narrative into its information to deepen understanding of Toyobo's endeavors. It was edited with a focus on the following three key points to inspire stakeholders' expectations for its future, while also outlining the path Toyobo has taken to recover the earning power and realize prosperity under the corporate philosophy of "Jun-Ri-Soku-Yu (Adhering to Reason Leads to Prosperity)."

1. The report enhanced the interconnectedness of messages from the CEO and other officers by having each convey their determination for challenges and growth from their respective standpoints and perspectives.
2. In the "Source of Value Creation" section, the report features business examples involving polarizer protective films for LCDs, COSMOSHINE SRF®, a mainstay product, to explain the "Value Creation Cycle (Business model)" in a concrete manner. The business model has been adopted to realize the company's ideal state: "a group that continues to create the solutions needed by people and the earth."
3. The report aims to deepen stakeholders' understanding and empathy by including features and specific examples of Toyobo's initiatives — designed to support steady implementation of the 2025 Medium-Term Management Plan — in the corporate and business strategy sections.



The cover of TOYOBO REPORT 2025

Under its "Sustainable Vision 2030*2," the Toyobo Group has set a goal of sustainable growth and strives to create virtuous cycles that both realize a prosperous society where people can live with peace of mind, and enhance corporate value. Toyobo will actively utilize the report — which outlines initiatives to realize that goal — to engage in dialogues with shareholders, investors, and other stakeholders, and contribute to sustainable enhancement of corporate value.

*1: Toyobo's 2025 Medium-Term Management Plan (FY2023-FY2026) <https://ir.toyobo.co.jp/en/ir/library/plan.html>

*2: Toyobo's Sustainable Vision 2030 https://www.toyobo-global.com/sustainability/group_sustainability/vision/

This report's main contents

- | | |
|---|--|
| - Introduction | Editorial policy, Corporate philosophy framework Sustainable Vision 2030, At a glance |
| - CEO message | |
| - Source of value creation | Toyobo's history, Value creation process, Toyobo's strengths, Value creation cycle, The four forms of capital supporting the value creation cycle |
| - Value creation strategy/
Practicing value creation | Toyobo Group Vision, Materiality, Risks, opportunities, and materiality in achieving the vision, CFO message, Review of the Medium-Term Management Plan and long-term vision, Overview of the 2025 Medium-Term Management Plan, Financial and capital strategy, Human resource strategy, Innovation strategy, Green strategy, Business strategy, Sustainability strategy |
| - Corporate governance | |

“TOYOBO REPORT 2025” (English version) can be downloaded from the link below.

<https://www.toyobo-global.com/sustainability/report/>

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For more information, contact:

Public Relations Group, Corporate Communication Department, Toyobo Co., Ltd.

E-mail : pr_g@toyobo.jp