



August 25, 2026

To whom it may concern,

Name of company: Toyobo Co., Ltd.
Name of representative: Ikuo Takeuchi,
President and Representative Director
(Stock code: 3101, Prime Market of the Tokyo Stock Exchange)
Contact: Godo Sakamoto,
General Manager,
Corporate Communication Department
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Notice regarding the suspension of operations of the El Salvador subsidiary

Toyobo Co., Ltd. (the “Company”) hereby announces that, at its Board of Directors meeting held on August 25, 2026, it resolved to suspend the operations of its consolidated subsidiary, INDUSTRIAS UNIDAS, S.A. (“IUSA”).

1. Purpose of the suspension

As part of its portfolio transformation, the Toyobo Group (the “Group”) is proceeding with the concentration of management resources into businesses with higher profitability. Based on this policy, as a result of comprehensive considerations of IUSA’s profitability and potential for future business continuity, the Group has decided to suspend the operations of IUSA. In doing so, the Group will take appropriate measures to minimize the impact on customers, business partners, employees, and the local community.

2. Outline of the subsidiary

Company Name	INDUSTRIAS UNIDAS, S.A.
Address	C.Panamericana km.11 1/2, Ilopango, SAN SALVADOR, EL SALVADOR
Title and name of representative	Masato Inoue, General Manager
Business description	Manufacturing and sales of textiles
Capital stock	6,653 thousand US dollars
Date of establishment	September 1955
Principal shareholders and their percentage of stock	Toyobo Co., Ltd.: 92.6% Other local shareholders: 7.4%

The Company's relationship with IUSA	Capital relationship	IUSA is a consolidated subsidiary in which the Company holds a 92.6% stake.	
	Personnel relationship	The Company has seconded two full-time officers to IUSA.	
	Business relationship	The Company lends funds to IUSA.	
	Applicability to related parties	IUSA is a consolidated subsidiary of the Company and falls under the category of related parties.	
Business performance of IUSA's past three years			
Fiscal year	Fiscal year ended March 2024	Fiscal year ended March 2025	Fiscal year ended March 2026
Net sales	21,907	19,339	13,708
Operating profit	-1,999	-2,485	-2,818

(Unit: in thousand US dollars)

3. Future schedule

The suspension of operations is scheduled for the end of November 2026.

4. Future prospect

The impact this matter will have on the consolidated financial results for the fiscal year ending March 31, 2027 is currently under examination. The Company will promptly announce any matters that should be disclosed in the future.