

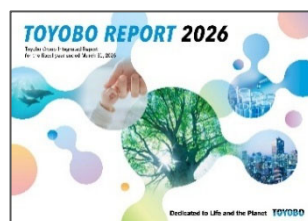
October 16, 2026

## Toyobo Group integrated report, “TOYOBO REPORT 2026,” released

Toyobo Co., Ltd. has released its integrated report, “TOYOBO REPORT 2026,” and published it on its website. Guided by its corporate philosophy, “*Jun-Ri-Soku-Yu* (Adhering to Reason Leads to Prosperity),” Toyobo aims to be a Group that continually creates the solutions needed by people and the earth with our materials and science. Through its Value-creation story, the report clearly explains how the Group plans to achieve this vision by enhancing both its economic and social value, thereby driving medium- and long-term growth.

We focused on three points when editing the report to help readers gain a deeper understanding of the Group:

1. We provide details on the three measures outlined in the 2030 Medium-Term Management Plan<sup>\*1</sup>: “Business portfolio reforms,” “Laying the groundwork for the future,” and “Foundation establishment and strengthening.”
2. Based on the idea that corporate value is created by combining economic and social value, we explain the Group’s initiatives systematically. We also clearly present the Group’s ideal state and road map for value creation.
3. Through executive messages and feature stories, we highlight our shared commitment and determination to put “One-team management” into practice, continuously enhancing corporate value and achieving an ROE above 8% in fiscal 2031.



The cover of TOYOBO REPORT 2026

Under Sustainable Vision 2030<sup>\*2</sup>, the Group aims to achieve sustainable growth by helping create a prosperous society, in which people can live with peace of mind, while enhancing corporate value. We will use the report proactively in dialogue with a range of stakeholders, including shareholders and investors, to strengthen relationships of trust and advance ongoing value creation initiatives.

\*1: Toyobo “2030 Medium-Term Management Plan (FY3/27-FY3/31)” <https://ir.toyobo.co.jp/en/ir/library/plan.html>

\*2: Toyobo “Sustainable Vision 2030” [https://www.toyobo-global.com/sustainability/group\\_sustainability/vision/](https://www.toyobo-global.com/sustainability/group_sustainability/vision/)

### **Main contents of the report**

- |                                      |                                                                                                                                 |
|--------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|
| - Introduction                       | Corporate philosophy framework/ Toyobo Group’s history/ Toyobo Group businesses/ Management targets/ Editorial policy/ Contents |
| - Commitment to realizing our vision | Toyobo’s ideal state/ CEO message/ Determination of the leaders driving One-team management                                     |
| - Toyobo’s earning power             | Management strategy to enhance earning power/ Value creation story/ Business strategy                                           |
| - Achieving sustainable growth       | Business development strategy/ Human resource strategy/ Green strategy/ Sustainability strategy                                 |
| - Corporate governance               |                                                                                                                                 |

### **“TOYOBO REPORT 2026” (Download)**

<https://ir.toyobo.co.jp/en/ir/library/integrated.html>

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